Reconceptualizing the Collegiate Ideal

J. Douglas Toma
University of Missouri-Kansas City

Adrianna J. Kezar
George Washington University

EDITORS

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EDITORS' NOTES
J. Douglas Toma, Adrianna J. Kezar

1. Transformations of the American College Ideal: Six Historic Ways of Learning
Lester F. Goodchild
There are six historic ways of learning in American education. These provide a framework for understanding the American collegiate ideal, but a comprehensive vision of that ideal for the future is still lacking.

2. The Diverse Campus: Broadening Our Ideal to Incorporate All Voices
Adrianna J. Kezar
The collegiate ideal, often associated with elitism in higher education, has changed over time to become more pluralistic and thus to more accurately reflect increasingly diverse student populations.

3. Developing the Whole Student: The Collegiate Ideal
Lisa E. Wolf-Wendel, Marti Ruel
Because traditional models for developing the “whole student” no longer serve the diverse populations of students increasingly pursuing higher education, a new philosophy focusing on the partnership between student affairs professionals and faculty members is necessary to further student development goals.

4. The Student Affairs Establishment and the Institutionalization of the Collegiate Ideal
Anna M. Ortiz
Through their structure and services, student affairs units have institutionalized the collegiate ideal on many campuses. In order for the collegiate ideal to evolve to represent and encourage a more inclusive environment, student affairs professionals must examine their policies and procedures and make changes needed to meet the developmental needs of non-traditional students.

5. Faculty Culture and College Life: Reshaping Incentives Toward Student Outcomes
Marilyn J. Amey
At many research universities, faculty incentives have moved further from student needs. Is it inevitable that research-oriented faculty divorce themselves from campus life, and are there ways to reshape the incentive system—to incorporate faculty contributions to their own institutions, especially in regard to student development?
6. Challenges Facing Shared Governance Within the College
Christopher C. Morphew
How might technological and environmental changes reshape the model of shared governance between faculty and administrators in higher education that plays such a vital role in our conception of the collegiate ideal?

7. The Collegiate Ideal and the Tools of External Relations:
The Uses of High-Profile Intercollegiate Athletics
J. Douglas Toma
High-profile athletic programs provide a powerful tool to connect external constituents and campus communities alike with the collegiate traditions that form the essence of institutional culture at large universities.

8. Vocational Education and the Collegiate Ideal: The Threat and the Challenge of Limited Resources
Linda Serra Hagedorn
Although fiscal restraints have had an impact upon all levels of postsecondary education, community college vocational programs have been particularly hard hit. An examination of present conditions provides an approach toward a realistic "ideal."

9. Redefining Campus: Urban Universities and the Idea of Place
Erin McNamara Horvat, Kathleen M. Shaw
University-community partnerships at urban universities offer an important illustration of the idea of "place" in higher education.

10. The Collegiate Ideal in the Twenty-First Century
Arthur W. Chickering, Jackson Kytle
The colleges of the twenty-first century must incorporate the educational fundamentals underlying traditional residential institutions, no matter what form these fundamentals might take.

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